Information Sessions – Round #2

Foxconn’s Industrial Construction Work in Phase 1 of Area 1 of Wisconn Valley Science & Technology Park

July – August 2018
Agenda

Wisconsin Economic Development Corporation (WEDC)

Foxconn Update

Gilbane Building Company and M+W Group
  ◦ Project Update and Details
  ◦ Schedule
  ◦ Procurement Process
  ◦ Wisconsin First - Inclusion Briefing
  ◦ Next Round of Procurement

Questions and Answers
FOXCONN IN WISCONSIN

BUILDING FOR THE FUTURE
UPDATE FOR CONSTRUCTION CONTRACTORS/SUPPLIERS
HISTORIC IN EVERY WAY

• Speed
  • Site excavation began less than a year from initial discussions

• Scale
  • The largest corporate attraction project in U.S. history as measured by jobs

• Collaboration
  • Local, state and federal entities working alongside private sector partners

• Cutting-Edge Manufacturing and Technology in North America
  • AI 8K+5G
An aerial view of Area I, looking southwest, of the Foxconn project taken July 18.

Photo courtesy of Curtis Waltz (aerialscapes.com)
ABOUT THE PROJECT

• Total Development Area is Close to 3,000 Acres
  • Larger Land Area than Brown Deer, WI
  • Bigger than General Mitchell International Airport – Wisconsin’s Largest Airport
• Multi-Purpose Building Bid Awarded
• Phase I of Vertical Construction to Begin Spring 2019
A WISCONSIN FIRST APPROACH
BUSINESS AND WORKFORCE INCLUSION GOALS

- Inclusion Goals for Business Contracting and Workforce Diversity are Identical for Private and Public Infrastructure Construction

### Business Contracting and Inclusion Goals

<table>
<thead>
<tr>
<th>Category</th>
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### Workforce Inclusion and Diversity Goals

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PUBLIC INFRASTRUCTURE
CONTRACTORS AND SUBCONTRACTORS

* Awards as of July 25, 2018 and subject to change
FOXCONN IN WISCONSIN
SCIENCE AND TECHNOLOGY PARK
CONTRACTORS AND SUBCONTRACTORS

The number inside the pin reflects the total number of companies within the community.

* Awards as of July 25, 2018 and subject to change

WISCONSIN IMPACT
14 COUNTIES
33 COMMUNITIES
98% CONTRACTS
71 COMPANIES

DANE
Madison........1
Stoughton.......1

DODGE
Brownsville.....1

DUNN
Menomonie......1

JACKSON
Black River Falls...1

KENOSHA
Kenosha.........5
Pleasant Prairie..1

MARATHON
Marathon.........1
Schofield........1

MILWAUKEE
Franklin.........1
Milwaukee.......10
Wauwatosa.......1

OUTAGAMIE
Appleton.........2
Seymour.........1

OZAUKEE
Mequon..........3

RACINE
Burlington......4
Franksville.....2
Mount Pleasant...1
Racine..........6
Sturtevant.....3
Waterford.......1

WASHINGTON
Richfield.......1
Germantown.....2

WAUKESHA
Brookfield......3
Butler..........1
Menomonee Falls.3
Muskego........1
New Berlin......3
Pewaukee.......1
Sussex..........3
Waukesha.......3

WINNEBAGO
Neenah.........1

WOOD
Nekoosa........1
# PUBLIC INFRASTRUCTURE WORK IN PROGRESS - ROADS

<table>
<thead>
<tr>
<th>Project</th>
<th>Prime Contractor</th>
<th>Business Headquarters</th>
<th>Number of Subcontracted Companies</th>
</tr>
</thead>
<tbody>
<tr>
<td>Braun Road – I-94 to CTH H</td>
<td>James Peterson and Sons, Inc.</td>
<td>Medford, WI</td>
<td>12</td>
</tr>
<tr>
<td>International Drive – WIS 11 to WIS 20</td>
<td>Zignego Company</td>
<td>Waukesha, WI</td>
<td>16</td>
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<tr>
<td>I-94 North-South Freeway – WIS 20 to County G</td>
<td>Michels Construction</td>
<td>Brownsville, WI</td>
<td>12</td>
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<tr>
<td>I-94 North-South Advanced Signing – WIS 50 to Mitchell Interchange</td>
<td>Mega Rentals Inc.</td>
<td>Madison, WI</td>
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<tr>
<td>I-94 North-South Freeway – WIS 142 to WIS 20</td>
<td>Michels Construction</td>
<td>Brownsville, WI</td>
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<td>I-94 Ryan Road Interchange</td>
<td>Zenith Tech Inc.</td>
<td>Waukesha, WI</td>
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<tr>
<td>I-94 County K Interchange</td>
<td>Cornerstone Pavers</td>
<td>Racine, WI</td>
<td>14</td>
</tr>
<tr>
<td>WIS 20 and County C Roundabout</td>
<td>Stark Pavement Corp.</td>
<td>Brookfield, WI</td>
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</tbody>
</table>
# PUBLIC INFRASTRUCTURE WORK IN PROGRESS – WATER, SEWER & DEMOLITION

<table>
<thead>
<tr>
<th>Project</th>
<th>Prime Contractor</th>
<th>Business Headquarters</th>
</tr>
</thead>
<tbody>
<tr>
<td>Braun Road Water Main</td>
<td>Fisher Excavating</td>
<td>Freeport, IL</td>
</tr>
<tr>
<td>International Drive Water Main</td>
<td>A.W. Oakes and Sons</td>
<td>Mount Pleasant, WI</td>
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<tr>
<td>County H Water Main</td>
<td>Advance Contractors</td>
<td>Green Bay, WI</td>
</tr>
<tr>
<td>Frontage Road Water Main</td>
<td>DK Contractors</td>
<td>Pleasant Prairie, WI</td>
</tr>
<tr>
<td>Demolition South and North of Braun Road &amp; International Drive</td>
<td>Gueligs Waste Removal and Demolition LLC</td>
<td>Eden, WI</td>
</tr>
</tbody>
</table>
# Future Public Infrastructure Work

<table>
<thead>
<tr>
<th>Awarding Entity</th>
<th>Project</th>
<th>Tentative Prebid Meeting Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>DOT</td>
<td>Road Construction on Hwy KR &amp; Wisconn Valley Way – Kilbourne Ditch Box Culverts</td>
<td>July 26, 2018</td>
</tr>
<tr>
<td>Village of Mt. Pleasant</td>
<td>Demolition on Hwy H – Hwy KR to Braun</td>
<td>July 30, 2018</td>
</tr>
<tr>
<td>Racine Water Utility</td>
<td>Water Main on 16th Street</td>
<td>August 30, 2018</td>
</tr>
<tr>
<td>Racine Sewer Utility</td>
<td>Sewer Main on Hwy H – Hwy KR to Braun</td>
<td>August 30, 2018</td>
</tr>
<tr>
<td>Racine Sewer Utility</td>
<td>Sewer Main on KR – Wisconn Valley Way to Hwy H</td>
<td>September 13, 2018</td>
</tr>
<tr>
<td>DOT</td>
<td>Road Construction on Hwy KR – East Frontage Rd. to Hwy H</td>
<td>October 25, 2018</td>
</tr>
<tr>
<td>Racine Water Utility</td>
<td>Water Main on Wisconn Valley Way – Hwy 11 to Braun</td>
<td>October 25, 2018</td>
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<tr>
<td></td>
<td>Water Main on Hwy 11 – East Frontage Rd. to International Dr.</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Water Main on Hwy 11 – International Dr. to Hwy H</td>
<td></td>
</tr>
<tr>
<td>Racine Water Utility</td>
<td>Water Tank Work on Louis Sorenson</td>
<td>November 21, 2018</td>
</tr>
<tr>
<td></td>
<td>Water Tank Work on Spring St. and West Ave.</td>
<td></td>
</tr>
<tr>
<td>Racine Sewer Utility</td>
<td>Sewer Main along ATC Easement – Hwy H to Pike River</td>
<td>November 21, 2018</td>
</tr>
<tr>
<td>Racine Water Utility</td>
<td>Pump Station on Perry Ave.</td>
<td>December 5, 2018</td>
</tr>
</tbody>
</table>
WATER AND SEWER MAIN
LET PACKAGES/BID PROCESS

• Water Main = City of Racine Water Utility
  • Prequalification is required by the City of Racine Water Utility; call 262-636-9432 to request prequal forms

• Sewer Main = Village of Mount Pleasant
  • Registration at: http://www.mtleasantwi.gov/DocumentCenter/View/622

• Pre-bid meetings/matchmaking
• Bids to be submitted with a Utilization Plan for review
• Bids “awarded to the lowest competent and responsible bidder”
  • Wis. Stat. s. 84.06(2)(a)
PRE-BID MEETINGS EQUAL BUSINESS OPPORTUNITY

Attending pre-bid meetings is important to:

- Connect with key project decision-makers
- Meet potential primes and subcontractors
- Form new relationships that can help maximize Wisconsin First participation
- Access new suppliers
WISCONSIN WORKS FOR YOUR COMPANY!

Support and Resources that provide benefits to help you compete and improve your bottom line!

- **CAREER FAIRS:** Helping employers and job candidates connect in person
- **ONLINE RECRUITMENT:** Offering employers a free online candidate recruitment platform, [JobCenterofWisconsin.com](http://JobCenterofWisconsin.com), to connect with candidates electronically
- **PRE-APPRENTICESHIP TRAINING:** Providing solid foundation for construction careers candidates
- **YOUTH APPRENTICESHIPS:** Creating a school-to-work talent pipeline
- **REGISTERED APPRENTICESHIPS:** Supporting business-labor workforce development
WISCONSIN WORKS FOR YOUR COMPANY!

Support and Resources that provide benefits to help you compete and improve your bottom line!

• **WISCONSIN FAST FORWARD:** Matching your company’s employment and training budget dollar-for-dollar up to $400,000 to help you expand your workforce and/or increase the skills of your existing staff.

• **TRANSITIONAL JOBS PROGRAM:** Paying first $7.25 per hour for certain job underemployed candidates hired in designated areas, including Racine.

• **TAX CREDITS:** Assisting your company in claiming the Work Opportunity Tax Credit for employing eligible job candidates, which can reduce your tax liability $2,000 to $8,000 per hire.
FOXCONN IS USING SUPPLY CHAIN MARKETPLACE

• Foxconn Supply Chain sourced from SCM
  • Plastic Injection Molding
  • Metal Stamping

• Company evaluation and selection based on Foxconn Scorecard
  • Preferred Certifications
    • ISO-9001
    • ISO/TS 16949 (being replaced by IATF-16949)
  • Supplier Readiness Considerations
SUPPLIER READINESS PLAN

• Display Manufacturing Overview
• Foxconn Vendor Evaluation Process
• Doing Business Culture
• Industry 4.0 and Productivity Improvement

September 10-24, 2018
Racine, Milwaukee, Green Bay, Eau Claire, Platteville, Madison

Signup: wisupplychainmarketplace.com!
GET INVOLVED

WISCONN VALLEY NEWS

Information regarding project status, road updates, next steps, interesting facts and bid opportunity alerts delivered to your inbox!

https://wisconnvalley.wi.gov/newsletter

GILBANE BUILDING COMPANY AND M+W GROUP

Receive notifications for construction opportunities and progress highlights.

https://Foxconn-construction.gilbaneco.com

PUBLIC INFRASTRUCTURE

Get email notifications when public infrastructure bids are advertised.

https://wisconnvalley.wi.gov/Pages/public_construction_info_signup.aspx

SUPPLY CHAIN MARKETPLACE

Plug into the online supply chain directory that enables companies to connect with suppliers and buyers and post RFPs.

http://www.wisupplychainmarketplace.com
FOXCONN
IN WISCONSIN

WISCONN VALLEY
SCIENCE & TECHNOLOGY PARK
Innovation Centers

**Milwaukee:** 611 E. Wisconsin
- RFP for Architect and Engineering / Design Services issued on July 25, 2018
  - [https://wisconnvalley.wi.gov](https://wisconnvalley.wi.gov)
  - "BIZ OPPORTUNITY"

**Green Bay / Eau Claire**
- Properties Recently Identified
Master Planning Overview

Hammes Company will serve as Foxconn’s lead partner in planning infrastructure and other development activities and will forward the vision of the “Wisconsin First” commitment.

Foxconn will also invite other developers to participate in the Park development.

Planning of the 2,900 acre campus began in June of 2018 and will continue this year.
Project Update

Foxconn’s Industrial Construction Work in Phase 1 of Area 1 of Wisconn Valley Science & Technology Park

July 2018
Gilbane Building Company and M+W Group

Committed to building a World Class Science & Technology Park and put Wisconsin First!

Working throughout Wisconsin since 1978 with an office located in downtown Milwaukee
Project Structure

 FOXCONN

SIO International Wisconsin, Inc.

The Wisconsin Economic Development Corporation Agreement
Development Agreement
Village of Mount Pleasant, Racine County, Wisconsin

Project/Construction Management
- Gilbane
- M+W GROUP

Design
- JACOBS
- SIGMA
- GRAEF

100’s of Trade Contractors and Vendors
Foxconn’s Industrial Construction Work on Phase 1 in Area 1 of Wisconn Valley Science & Technology Park

- Phase 1 consists of approximately **1,000 acres of site work** and the **construction of multiple buildings**

- Foxconn site development started on **Phase 1 in Area 1 of the Advanced Display Fabrication Facilities** in April 2018

- **Multipurpose Building** construction is **starting August 2018**

- **Advanced Display Fabrication Facilities Building** construction is anticipated to **start in early to middle of 2019**

- **Procurement (bidding)** for subcontractors, vendors, suppliers and professional services firms is **following a clear and detailed process** with good faith efforts to place **Wisconsin First** while building **significant capacity in both workforce and businesses**
Site Areas

AREA 1
$10 Billion Foxconn Facility

AREA 2
Future Foxconn Expansion

AREA 3
Construction Staging/Future Development
Phase 1, Area 1 Master Plan
Site Development of Master Plan
Bid Release #1: Site Development work puts Wisconsin First!

First bid awarded goes beyond Wisconsin First goals:

Business Inclusion
- 90% of the prime and tier subcontractors, suppliers and vendors are from Wisconsin
  - 10% are Racine County-based
  - 10% are minority, veteran and/or woman owned businesses

Workforce Participation
- 80% of the excavation workforce is estimated to be from Wisconsin
Site Development Work

- Direct and Indirect Workforce anticipated from approximately **60 Wisconsin Counties**
- **27 Wisconsin companies** involved from across the State
- If piled 1’x1’x1’ the soil removed from the excavation site would **wrap around the equator**
- **150 Pieces** of **Heavy Earth Moving Equipment** from Across the State
- At the peak, earth will be moved at an approx. rate of **1+ million cubic yards per month**
- **5 Miles of Wisconsin-manufactured concrete storm water piping** from Green Bay, Holmen, Marathon, Milwaukee, Rib Falls and Roberts
- **70,000 truck loads of aggregate** sourced from 4 primary locations: New Berlin, Sussex, Waterford, Racine
- At the peak **1 truck per minute, 1,000 loads per day**
Bid Release #2: 
Multipurpose Building (MPB) Puts Wisconsin First!
Second bid awarded also goes beyond Wisconsin First goals:

Business Inclusion

- **100%** of the **45** Prime and Tier Subcontractors have a Wisconsin Office and are committed to placing “Wisconsin First”
  - **10%** are Racine County-based
  - **10%** are minority, veteran and/or woman owned businesses

Workforce Participation

- **90%** of the workforce is estimated to be from Wisconsin
Multipurpose Building Work

- 120,000 Square Feet Facility
Phase 1 Fabrication Facilities
Flat-Panel Displays Product & Manufacturing Industry General Overview

– Flat-Panel Displays Overview
– Manufacturing & Assembly Buildings
– Cleanroom Description
– Production Automation
Flat Panel Displays
Industry Technology Overview & Process Flow

Array (Thin-Film Transistor or TFT)
- Thin-films – 4 or 5 mask process

Color Filter (CF)
- CF photo process on glass

Cell Assembly (C)
- Array & Color Filter Assembly, Liquid Crystal Filling, Polarizer Filters

Open Cell Assembly (OC)
- Array & Color Filter Assembly, Liquid Crystal Filling, Polarizer Filters, Electrical tabs

Module Assembly (LCM)
- Printed Circuit Boards (PCB), Backlight, Case, Cover Glass, Connectors, Final test
Industry Cleanroom Basics

A cleanroom is a controlled environment that has a low level of pollutants and contaminants

Sources of Contamination

1. Facilities
   - Walls, floors, ceilings
   - Furniture

2. People
   - Skin flakes, hair, fluid (sneeze)
   - Cosmetics, clothing debris

3. Tool generated
   - Friction and wear particles
   - Lubricants and emissions

4. Indirect materials
   - Packaging material
   - Stationary, pens & pencils
   - Cleaning chemicals
Industry Flat Panel Displays

Cleanroom: Utilities Distribution

- 3D Building Information Model showing complexity of piping infrastructure that carry numerous gases, chemicals, exhaust, etc. to/from the production tools inside the cleanroom
- The laterals can be safely accessed by personnel through the use of mezzanines, maintenance catwalks, overhead plenums etc.
Industry Flat Panel Displays
Specialty Cleanroom Components

Product Transport to Cleanroom

Return Air System

Wall Glazing

Air Shower for Cleanroom Entry

Lighting Systems

Controls

Sprinkler

Filter

Fan Filter

Slab Coatings
Industry Flat Panel Displays
AMHS (Automated Material Handling Systems)

- AMHS systems efficiently move display modules between production tools and functional areas
- Cassettes can move as many as 30-60 pieces of glass at a time
# Near Term Construction Timeline

<table>
<thead>
<tr>
<th></th>
<th>2018</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>Q1</td>
<td>Q2</td>
<td>Q3</td>
</tr>
<tr>
<td>Site Development</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Multipurpose Building Construction</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Major Material and Equipment Procurement Fabrication Facilities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Start Fabrication Facilities Building Construction</td>
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</table>
Projected Fabrication Facilities Construction Timeline

- **Mass Excavation Start**: April 2018
- **Design Start**: August 2018
- **Long Lead Equipment Order 1**: February 2019
- **Foundations Start**: April 2019
- **Superstructure Start**: October 2019
- **Permanent Utilities Utilities Available**: June 2020
- **Energy Central Utilities Available**: Late October 2020
- **Production 1st Line**: Q2 2021
- **Estimated Start Phase 2**: Q2 2021
- **Complete Phase 1**: June 2022

**Permitting**
- Mass Excavation & Storm Water Management

**Design**
- Foundations

**Core & Shell**
- Mechanical, Electrical, Process Facilities

**Clean Room Work**
- Tool Install

**PSS Building w/Switchgear**
- Energy Center Building w/MEP, Gas, Chemical Buildings
- Water, Wastewater Buildings

**Projected Fabrication Facilities Construction Timeline**

- Q1 2019
- Q3 2019
- Q1 2020
- Q3 2020
- Q3 2021
- Q3 2022

Information is proprietary and confidential to M+W | Gilbane A Joint Venture. Disclosure to other parties is prohibited without explicit consent.
Procurement Process

Bid Packaging Strategy
Information Sessions
Outreach & Engagement
Notifications to Bid

Pre-bid Sessions and Matchmaking
Bids Submitted
Scope Review & Interviews
Shortlist – Prime Bidders

Final Analysis & Selections
Awards

Information is proprietary and confidential to M+W | Gilbane A Joint Venture. Disclosure to other parties is prohibited without explicit consent.
Robust, Detailed, Bidding Documents

1. Proposal Form (issued via ibidpro)
2. Invitation to Bid
3. Confidentiality Agreement
4. General Instructions to Bidders
5. Project Schedule
6. Advanced Planning & Scheduling Procedures
7. Site Logistics and Phasing Plans
8. Rules and General Scope of Work
9. Economic Inclusion Plan and Forms
10. Sample Trade Contract Agreement
11. Supplemental Conditions to Trade Contract Agreement
12. Sample Performance and Payment Bond Forms
13. Insurance Requirements
14. Billing Procedures with Textura Information
15. Cost Segregation
16. Project Safety Plan
17. BIM Guide (Standards)
18. Software Utilization
19. Project Quality Plan
20. Waste Management Plan
21. Geotechnical Report
22. Survey and Right of Way Control Exhibits
23. Drawing and Specification Log
24. Cash Flow Template
25. Manpower Projection Template
26. For Information Documents
27. Procurement Log
Wisconsin First and Racine County Economic Inclusion and Diversity Goals

**Business Contracting and Inclusion Goals**

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Gilbane Building Company and M+W Group will deploy best efforts through robust outreach, procurement and construction practices to achieve the goals for the construction projects awarded for their work in the Science and Technology Park.
Scope Review Example
Detailed Bid Comparison and Scope Review

- Wisconsin First Economic Inclusion
- Pricing Breakdown
- General Items
- Specific Scope and Quantification
- Resources and Schedule
- Unit Prices
- Workforce and Cash Flow
- Terms & Conditions
Recommendation of Award Example

15th June 2018

Attention:

Reference: Wisconn Valley Science & Technology Park – Area 1, Phase 1

Subject: Recommendation to Award(s) for Bid Release #2 Multipurpose Building

The received bids for the **03A Concrete Work** are as follows:

<table>
<thead>
<tr>
<th>Bidder</th>
<th>Base Bid</th>
<th>Scope Adjustments</th>
<th>Adjusted Total</th>
<th>Alternate Build Out Room(s)</th>
<th>Alternate AC for Open Area</th>
<th>Wisconsin First Plan</th>
</tr>
</thead>
<tbody>
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Based on our evaluation and scope review it is the recommendation of M+W | Gilbane, that a not to exceed subcontract for Bid Package
Key Terms and Conditions

- Wisconsin First goals

- 30 day payment terms, with monthly draws
  - *Bi-monthly draws will be processed where need is demonstrated and requested at the time of bid*

- Foxconn's purchases of real property improvements, building materials, supplies, equipment, and landscaping services are exempted from Wisconsin sales and use tax

- Industry standard agreement terms and conditions
## Next Steps

### Bid Releases

| Release 1: | Ground Moving and Site Development | Completed Q1 2018 |
| Release 2: | Multipurpose Facility | Completed Q2 2018 |
| Release 3: | Site Utilities, Roadways, PSS, and Logistics | Q3-Q4 2018 |
| Release 4: | Long Lead Material, Equipment, Systems | Q1-Q2 2019 |
| Release 5: | Foundations and Underground Distribution | Q1-Q2 2019 |
Bid Release #3
Details

Utilities, Roadways, Power Substation (PSS) and Logistics – Q3-Q4 2018

- Site Utilities - Sanitary and Water
- Roadways - Curb and Gutter, Asphalt Paving, and Associated Storm Drainage
- Power Substation (PSS) – Building and Equipment
- Logistics:
  - Construction Materials Removal and Recycling
  - Temporary Toilets
  - Temporary Utilities
  - Site Security
Bid Release #4
Details

Long Lead Material, Equipment, and Specialty Systems - Q1-Q2 2019

- Building Substructure & Structure
  - Rebar
  - Structural Steel
  - Precast

- Building Enclosure
  - Precast
  - Metal Panels
  - Aluminum and Glass
  - Roofing

- Equipment
  - Switchgear / HV Cabling
  - Emergency Generators
  - Chillers / Cooling Towers

- Specialty Systems
  - Ultra Pure Water (UPW)
  - Process Cooling Water (PCW)
  - Chilled Water
  - Hot Water
  - Waste Water Treatment (WWT)
  - Bulk & Specialty Gases / Chemicals
  - Compressed Air & Dryers
Bid Release #5

Details

Foundations and Underground Distribution - Q1-Q2 2019

- Building Excavation
- Building MEP Underground Utilities
- Building Concrete Foundations
Round 2 - Construction Information Sessions*

Wednesday, July 25th  Green Bay
Thursday, July 26th  Eau Claire
Wednesday, August 1st  Racine (Two Sessions)
Thursday, August 2nd  Madison

*Schedule and locations as of July 20, 2018 and subject to change
Wisconn Valley Website

Information Resources

[Link: Wisconnvalley.wi.gov]
Primary site for contractors to engage with public infrastructure and building construction

[Link: Wisconnvalley.wi.gov/newsletter]
Bi-weekly and breaking news updates on project developments

[Link: Wisconnvalley.wi.gov/Pages/General-Info-Sessions.aspx]
Details on information sessions throughout the state

[Link: Foxconn-construction.gilbaneco.com]
Register with Gilbane Building Company and M+W Group to receive automatic bid alerts and information on pre-bid and matchmaking sessions.

In order to ensure a fair and open process, everyone is asked to follow the process.
Thank You!
Questions and Answers